## **Table of Contents**

Pretace		viii
Introduction		1
Part I: Overview		9
Chapter 1:	Why Strategic Enterprise Architecture	10
Chapter 2:	Basic Strategic EA and Disruption Concepts and Terms	16
Chapter 3:	The Challenge in Brief	49
Chapter 4:	The Dilemma in Brief	62
Chapter 5:	The Solution in Brief	69
Part II: The Solutio	n	93
Chapter 6:	The Discipline—Strategic Enterprise Architecture	100
Chapter 7:	Introduction to the Strategic Enterprise Architecture Views	122
Chapter 8:	The Enterprise Essentials View	137
Chapter 9:	The Strategic Context View	147
Chapter 10:	The Strategic Stakeholders View	178
Chapter 11:	The Capability Architecture View	189
Chapter 12:	The Strategic Fitness View	222
Chapter 13:	The Strategic Initiatives View	252
Chapter 14:	The Methodology—the Adaptive Enterprise Cycle	264
Chapter 15:	Key Tools and Methods	324
Part III: Practice: U	sing the Views and Methodology, With Examples	359
Chapter 16:	Using Strategic EA to Improve Strategic Fitness	360
Chapter 17:	Architecting and Disruptive Change—Proactive and Reactive	370
Chapter 18:	Populating and Using the Views	403
Chapter 19:	Using Principles to Clarify Architecture	427

## **Table of Contents**

Chapter 20	: Making IG&L Effective—Growing Strategic Enterprise Architects	453
Chapter 21	: Four Practical Examples	467
	Example 1: iPhone Disrupts IT Mobile Device Base	471
	Example 2: The NotPetya Ransomware Worm	479
	Example 3: Electronic Healthcare Records (EHR): Views and Methodology	485
	Example 4: COVID-19: An Examination of Capability Shortfalls	516
Part IV: Next Steps		531
Chapter 22	: Making Strategic EA Work in Your Enterprise	533
Bibliography and Recommended Reading		553
References		554
Index		569
Acknowledgeme	ents	576
About the Autho	ors	578